

### **Board of Trustees Meeting**

Thursday, November 21, 2024, at 5:15 PM Location: CMHF Office – 1627 Main Street Suite 500 Kansas City MO 64108

### **AGENDA**

Call to Order, Welcome: Sandra E. Jiles, Chair

Consideration of Minutes: October 24, 2024

Staff Report: Bruce Eddy

a. Theresa Reyes-Cummings: GMS update

b. Bruce Eddy: Strategic Plan Policy, Community Mental Health funding and values

### Education/Planning Committee: Dr. Kirby Randolph

a. Advisory Council update: Dr. Kirby Randolph

b. January Meeting: Strategic Plan and Education topics 2025

### Finance Committee: Karla Williams

a. Consider ratification: October 2024 Bills

- b. Consider ratification: October/November 2024 Agency Payments
- c. October 2024 Financial Statements

d. Consider 2025 Budget

**Human Resources Committee: Karla Williams** 

### Appropriations Committee: Marsha Campbell

- a. Consider Safety Net 2025 proposals
- b. Consider Children and Families 2025 proposals
- c. Consider Genesis School Technology proposal \$6,900
- d. Consider MARC 988 Education proposal \$10,000
- e. Consider Amethyst Place Pilot proposal \$75,000
- f. Consider CLAS Indicators and Implementation Plan
- g. Information:9-month contracts for 2025 Special Population and DV proposals

### Value-Based Payment (VBP) Committee: Dr. James Walden

a. Next Meeting: Monday, November 25 from 11:30am to 1pm

Accountability/Compliance Committee: Rochelle Harris

### **Public Comments, Announcements**

### **Closed Session**

• Vote to close part of the meeting pursuant to Section 610.021, subsections (3) and (13) RSMo.

### **Next Board of Trustees Meeting:**

Thursday, January 23, 2024, at 5:15PM. 1627 Main Street, Suite 500, KCMO 64108

Adjourn



### **Board of Trustees Meeting Meeting Minutes: October 24th, 2024**

Agenda Item	Person Responsible	Discussion	Motion/Second; Action Taken
Call to Order	S. Jiles	Meeting called to order at 5:15 PM CT by Board Chair, S. Jiles.	Information
		Trustees present: Jessica Garcia, Rochelle Harris, Sandra Jiles, Alice	
		Kitchen, Kirby Randolph, James Walden, Karla Williams	
		Via Zoom: Marsha Campbell, Desarae Harrah	
		Trustees absent: Suzie Post	
		Staff and guests: Lists attached.	
Consideration of Board Minutes		Consideration of September 2024 Minutes. Minutes were approved as presented.	K Randolph/J Garcia MOTION CARRIED
Board Nomination		There is a vacant Chair on the Board, the floor was opened for nominations. Board Co-Chair, Kirby Randolph nominates James Walden.	K Randolph/K Williams MOTION CARRIED
!		The announcement was made that Suzie Post is retiring from the Board and will be moving to Colorado.	
Board Nomination		Seeking candidates for the Board of Trustees - please see packet for further details	information
Staff Report	B.Eddy	Parking attendants have moved into this building, make sure your car has been paid for if parking on the street.	Information
staff Report		Anti-DEI legislation and litigation- Oct 1st reach foundation and ACLU talked about the legal dangers of using DEI in public forums, CMHF has removed DEI from our website. CMHF has replaced DEI with behavioral health disparities.	
Staff Report	S Jones/R DePriest	S. Jones and R. DePriest: Provider Forums on Utilization- The forum was a success. They discussed how Goals of the forum will be used to introduce the basic utilization related to service delivery, to provide tools to help agencies use their own utilization.  20 agencies attended; 38 people were there.	Information

		Education and Planning	
Presentation iBosswell	K. Randolph	Wayne Powell: Strategic Plan, Key Performance Indicators	Information
		Board has approved strategic plan and goals	
		We have spent a lot of time on the implementation plan	į
		Stategic initiative has 3 different KPI's	
		Leadership Goals: the workforce, advocacy, Partnerships, accelerate innovation, access. \$134,950	
		Access Goals: Access disparities, new agencies, existing agencies increased awareness. \$150,300	
		Increase awareness: Goals: Generic Public, Public officials, Agencies. \$15,000	
		Grand total preliminary plan \$300,250	
		Education and planning committee assigns the strategic plan's initiatives to specific Board committees.	K Williams/K
		Progress reporting, Staff and committees will report to the Board	Randolph MOTION CARRIED
		Progress Review: Committee quarterly discussions	
		Strategic Initiative budget items will be referred to the Finance committee, to have them ingrate it into 2025 the budget if approved	
		Please see packet for further details.	
Advisory Counsil Meeting		Advisory Council update: Dr. Kirby Randolph is referring the CLAS Standards to the Appropriations committee	information
Grantee Tour		Reconciliation Services Lunch and Tour: Friday, October 25th at 12pm	information
		Finance and Internal	
September 2024	K. Williams	September 2024 Financial statements will be emailed to the Board.	Information
Financial Statement		There were no questions.	
Consider for Ratification: September bills 2024		Consider ratification September bills 2024 in the amount of \$ 53,866.13	K Williams/ R Harris MOTION CARRIED
Consider for Ratification: September 2024		Consider ratification September agency payments:  Special Populations	K Williams/J Walden MOTION CARRIED
Agency Payments		Benilde Hall 46,242.33	
į		BFMA 40,166.67	
		Jewish Voc Serv 53,135.33	
		Reconciliation Serv 88,433.33	
		ReDiscover - CIT Coord 23,433.33	

	7	RDI - CIT	45,333.33	***************************************
		Total	296,744.32	
		Domestic Violence	250,744.32	
		Hope House	1.00,666.67	
		MOCSA	106,333.33	
		Newhouse	69,766.67	
		Rose Brooks	106,000.00	
		· Total	382,766.67	
		Children and Family	302,700.07	
			77 505 00	
		CAPA	77,525.00	
		Children's Place	73,162.50	
		Cornerstones	384,687.50	
		Crittenton	141,858.50	
		FosterAdopt Connect	109,750.00	
		Niles	162,500.00	
		Operation Breakthrough	47,900.00	
		Sheffield Place	77,300.00	
		Steppingstone	124,687.50	
		Total	1,199,371.00	
		Safety Net		
		Burrell-Comprehensive	300,000.00	
		Family Convervancy	19,177.75	
		Jewish Family Services	27,496.25	
	•	KC Care Clinic/RW (KC Care Health Center)	16,552.25	
		Mattie Rhodes	59,005.00	
		ReDiscover	344,100.00	
		ReStart	82,718.75	
		Samuel Rodgers	32,637.50	
:		Swope Health	203,076.00	
		University Health BHN - Core/NE	283,357.50	
		JCCMHF	1,368,121.00	
		Grand Total \$1,368,121.00		
		2025 Safety Net and children and Family	proposals that were	
		received. No significant changes. At the N	· · ·	
		proposals will be presented to the Board		
		proposition of the second of t		
		Human Resourc	ces	
·····	K Williams	The HR committee is looking at five diffe	rent personal policies. The	Information
		first three will be amendments to: PTO, B	* *	
		conferences. The two new ones will be c	ontinuing education and	
	·	CEU's to maintain licensure.	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
		Appropriations		
Appropriations Committee	M. Campbell	Proposals Received		Information
Recommendation		Proposal Summaries to the Board: Emailed N		
	·····	Committee Meeting: November 15 at 11 am	1	

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		Budget Modification University Health – Information only, just an internal adjustment to services.	•
		VBP Committee	
Data Submission: Update	J. Waldon	The VBP Committee has not met recently. They will meet late November to early December	Information and motion
	I	Accountability and Compliance	
Quarterly Report Summary	R Harris	Nothing to report	Information
Public Comments	None		
Announcements		Board Meeting: Next regular meeting will be November 21, 2024, at 57 Main Street, Suite 500, KCMO 64108	:15pm: CMHF
Adjourn	Meeting Adjo	ourned at 6:57 PM. Rochelle/ Kirby	

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Sandra Jiles Chairperson

### Attendees:

Board Members:	Attended?	Staff:	Attended?
Marsha Campbell	Y - Zoom	Bruce Eddy	Y
Jessie Garcia	γ	Theresa Cummings	Υ
Desarae Harrah	Y - Zoom	Susan Jones	Y
Rochelle Harris	Υ	Rochelle DePriest	Y
Sandra Jiles	Y	Taryn Lichty	Y
Alice Kitchen	Υ	Jenn Clark	N
Dacia Moore	N	Gino Serra	Y- Zoom
Suzie Post	N	×	
Kirby Randolph	Y	**************************************	
James Walden	Υ		
Karla Williams	Υ		

Attended
Y - Zoom

### Community Mental Health Fund Strategic Plan Implementation Progress Review, Reporting and Plan Changes Policy and Procedure Proposed October 24, 2024

r roposed October 24, 2024
Policy
CMHF shall maximize the use of the strategic plan as our "road map" by maintaining an ongoing process of plan review, reporting and updating to ensuour focus and efforts are targeted to meeting our mission, supporting communicated, and fiduciary responsibilities.
Procedures

### Plan Oversight and Review of Progress/Achievement:

- 1. The Education and Planning Committee assigns each initiative of the Strategic Plan to a specific Board Committee to provide guidance, input and direction to staff.
  - a. Assignment to committee will consist of a written list of the committee's initiatives, goals, and KPI's, the Chairperson responsible, and the staff liaison
- 2. Progress Reporting How and Who:
  - a. Staff provide quarterly updates to the board using an electronic dashboard.
  - b. Assigned committee reviews progress and determines highlights for full Board review or support. Committee Chair reports to the Board.
- 3. Progress Review How and Who:
  - a. Assigned Committee conducts quarterly discussions on the status of plan progress of Goals and KPIs and may recommend amendments, as necessary.
  - b. Committee makes summary report to the Board.

### Strategic Plan Changes:

- 4. Plan initiatives, goals and KPIs can be amended by vote of the full Board under the following circumstances:
  - a. Recommendation by Committee, at the annual retreat and/or regular Board meeting (Board acts as a committee of the whole).
  - b. Once approved, all changes will be reflected in the Strategic Plan.



## Education and Planning



### Finance

October 2024 Administrative Expenses	invoice # or Account #	Bank Confirmation	Check #	Amount	GL Code/ Description
Alternatives EAP	10637	1720	30001242	\$100.00	9270
Kelly Liming	Building Redcap #4	1722	3001243	\$4,860.00	9790
OPA (Conference Room Technology)	38555-0	1723	3001244	\$3,457.00	9100
Infinity	6038	1725	3001245	\$491.20	9760
Green Tie	IN# 8580 Internet support package	1726	3001246	\$2,500.00	9670
Welch & Associates (CPA)	August financials	1727	3001249	\$2,000.00	9700
Allo (formerly Avid)	234363	1728	3001252	\$309.28	9180
Steri Cycle	1000223915	1729	3001248	202.8	9100
One America, 403 B Expense	G77349	1730	3001251	\$78.74	9125
US Bank Equipment Finance	IN# 539575803	1731	3001250	\$578.45	9140
Cincinnati Insurance	1000543969 4thQTR services	1732	ACH	\$25.00	9500
Rochelle DePriest	Mileage reimbursement	1733	АСН	\$140.61	9400
BCLP (Legal)	1002439778 Sept 2024	1734	3001253	\$3,995.00	9740
Mainmark	2520- NOV Billing	1736	ACH	\$7,784.81	9540
Taryn Licthy	BCBS refund	1737	ACH	\$21.11	9220
Theresa Cummings	BCBS refund	1738	ACH	\$27.15	9220
Susan Jones	BCBS refund	1739	ACH	\$30.16	9220
Rochelle DePriest	BCBS refund	1740	ACH	\$27.15	9220
Bruce Eddy	BCBS refund	1741	ACH	\$45.24	-9220
First National Bank Credit Card - Business Account	Sept 2024 Billing	1742	ACH	\$3,012.93	
Blue Cross Blue Shield Kansas City	32951000	ACH	ACH	\$8,762.73	9220
Blue Cross Blue Shield Kansas City	32951000	ACH	ACH	-\$8,762.73	9220
Subtotal Administration				\$29,686.63	

Provider Initiatives					
íBosswell	AZ200115177	1721	3001241	\$4,135.00	
iBosswell	AZ200115191	1735	3001254	\$3,750.00	
Integrus	#73	ACH	ACH	\$13,705.00	
Jody Brook	09.10.24	1724	3001247	\$21,250.00	9790
Subtotal Initiatives				\$42,840.00	
Grand Total				\$72,526.63	



### 10/08/2024 Disbursements Jackson County Community Mental Health Fund

Dis	stribution	Category	Initiated	Settled	
ArtsKC Training Grant	7,000.00	Community	10/08/2024	10/09/2024	
JCCMHF	7,000.00	Training			Disbursed

X Sandra Jiles
Sandra Jiles (Mar 13, 2025 16:01 CDT)

Sandy Jiles

### 10/31/2024 Disbursements

Jackson County Community Mental Health Fund

green norms, see and in the section of the contract section of the	Distribution	Category	Initiated	Settled	1
Mattie Rhodes	20,000.00	Training	10/31/2024	11/01/2024	
Cornerstones of Care	6,995.00	Grant			
Operation Breakthrough	3,898.00				
JCCMHF	30,893.00				Disbursed

Sandra Jiles
Sandra Jiles (Mar 13, 2025 16:01 CDT)

Sandy Jiles



### 2025 Proposed Financial Plan - November 21, 2024

	2024		2025	
Mental Health Tax Levy Revenue	and registrations of a decision of the second of the se			
Assessed Valuation (\$B) (a)	17.6		17.4	
Levy Rate (b)	0.000953		0.000974	
Collection Rate + Fees (c)	0.89		0.92	
Revenue = (a x b) x c	14,914,509		15,557,659	
	14,314,303	etra, Maria (1888) - Maria (1886) - Pa	10,007,009	
Assets	14 164 006	52%	4 <i>E EE7 6E</i> 0	E-007
Current Year Tax Collections	14,164,926	1%	15,557,659 225,000	53% 1%
Delinquent Tax Collections Other Collections	240,000 1,000,000	4%	•	1% 4%
Late Fees: Tax Collections	120,000	0%	1,150,000 120,000	4% 0%
Interest: Investments	225,000	1%	120,000 225,000	1%
Prior Year Ending Balance	600,000	2%	2,300,000	8%
Prior Year Ending Balance Prior Year Ending Investments	10,000,000	37%	10,000,000	34%
Total Assets	27,134,509	97%	29,577,659	100%
	27,104,000	. 37 70	20,077,000	70070
Allocations			m (ma aaa	
Children and Families	4,900,000	30%	5,450,200	29%
Safety Net	5,800,000	36%	6,534,400	34%
Domestic and Sexual Violence	1,100,000	7%	1,250,000	7%
Special Populations	750,000	5%	815,737	4%
Prior Year Performance Bonus	1,500,000	9%	1,600,000	8%
Pilot Projects	400,000	2%	400,000	2%
Discretionary Projects	500,000	3%	500,000	3%
Total Program Allocations	14,950,000	92%	16,550,337	87%
Administration	1,260,000	8%	2,432,911	13%
Total Allocations	16,210,000	100%	18,983,248	100%
Board Designated	050 000		050 000	
Technical Support/Evaluation	350,000		350,000	
Agency Emergency/Contingency	200,000		200,000	:
Declared Disaster	250,000 10,124,509		250,000 4 704 411	
Special Initiatives Reserve	10,124,008		4,794,411 5,000,000	
Total Board Designated	- 10,924,509		10,594,411	
Recap Assets and Expenditures	10,024,003		10,007,711	
Total Allocations	16,210,000	600/	10 000 040	64%
Board Designated	10,924,509	60% 40%	18,983,248 10,594,411	36%
Total Assets	27,134,509	100%	29,577,659	100%

	eaith Fund Administrati	Dungot	······································	2028	
			2025	2025	
Category		2024	First Draft	Final Draft	Notes:
Salaries					
	Subtotal Salaries	\$ <b>716,830</b>	\$ 831,53 <b>6</b>	6 \$ 854,724	Addition of Communication Specialist (Strategic Plan). Solidified COLA of 3.4% for staff and Merit pool.
Employee Benefits					
	Subtotal Employee Benefits	\$ 169,916	\$ 117,436	6 \$ 148,642	Addition of benefits fo 6 FTE @ 12 months and 2 FTE at 9 month
Total Employee Costs		\$ 886,745	\$ 948,972	\$ 1,003,366	
insurance					
	Subtotal Insurance	\$ 12,323	\$ 9,854	l \$ 10,805	Finalized costs for agency insurances
Office/Admin Expenses					
	Subtotal Office Expenses	\$ 11 <b>5</b> ,726	\$ 106,620	) \$ 114,716	Finalized hardware costs for additional employees and marketing expenses (Strategic Plan)
rofessional Fees			<u> </u>		
	Subtotal Professional Fees	\$ 94,900	\$ 109 <sub>,</sub> 427	' \$ 110,800	Finalized costs for Auditor and Legal Fees. Slight increase for accounting and consultants.
Weetings, Staff Development	Constitution of the Consti	<u> </u>			zestala alektropia i i
	Subtotal Meetings and Staff Development	\$ 31,000	\$ 37,000	) \$ 45,000	Added marketing materials, and staff development for new employees
Technology					
	Subtotal Technology	\$ 108,500	\$ 124,000	) \$ 268,500	One time cost for new GMS, new computers for staff and website updates. Reduction in old GMS system costs
Contingency		\$ 20,000	\$ 25,000	\$ 25,000	
FRAND TOTAL		\$1,269,194	\$ 1,360,873		and the same of th

Community Mental Health Fund Pro	gram Budg	et	
Financial Plan Category	Bu	dget	Notes:
Board Designated: Special Initiatives	\$	2,544,411	Budgeted for 2025
Strategic Plan Budget Items:			
Workforce Training Feasibility			
Study	\$	42,000	New Expense
Moran and Associates: VBP			
Consulting	\$	92,000	Was 134,000
Brooks PhD: VBP Evaluation	\$	40,000	Was 25,000
Demographic Mapping	\$	15,000	New Expense
			Total projected
SubTotal	\$	189,000	expenditures
			Balance in
			Special
Balance Total	\$	2,355,411	Initiatives

500,000

Approximately 2 for 2025

Allocations: Discretionary Projects (includes Innovations, Community and Agency Training) Community-Based Mental Health

Grants



### Human Resources



### Appropriations



### 2025 Funding Recommendations

### **SAFETY NET**

Agency	2024	2025 Request	Recommendation	Follow-Up
	Contract	<u> </u>	<u> </u>	
CMHS/Burrell	\$1,200,000	\$1,317,188	\$1,373,600	
Family Conservancy	\$161,050	\$211,840	\$211,900	
Jewish Family Services	\$122,730	\$152,175	\$152,200	
KC CARE - Core	\$80,340	\$91,990	\$92,000	
KC Care				
Ryan White				
Mattie Rhodes	\$262,500	\$296,500	\$296,500	
ReDiscover	\$1,376,400	\$1,483,310	\$1,483,400	
reStart	\$330,875	\$330,875	\$400,00	
Samuel Rodgers	\$130,555	\$159,350	\$159,400	
Swope	\$950,000	\$1,050,002	\$1,050,100	
University Health	\$1,133,430	\$1,315,246	\$1315,300	
TOTAL Safety Net	\$5,747,880	\$6,408,476	\$6,534,400	

### **CHILDREN AND FAMILIES**

Agency	2024 Contract	2025 Request	Recommendation	Follow-Up
CAPA	\$310,100	\$411,545	\$411,600	
Children's Place	\$292,650	\$303,946	\$304,000	
Cornerstones of Care	\$1,538,750	\$1,681,141	\$1,681,200	
Crittenton	\$575,300	\$427,000	\$427,000	
Foster Adopt Connect	\$439,000	\$439,024	\$439,000	
Niles	\$650,000	\$1,031,555	\$1,031,600	
Operation Breakthrough	\$200,900	\$226,775	\$226,800	
Sheffield	\$309,200	\$343,815	\$343,900	
Steppingstones	\$535,000	\$535,000	\$585,000	
TOTAL Children & Families	\$4,850,0900	\$5,399,801	\$5,450,100	
Ciranel Fossil			\$11,984,600	

### TECHNOLOGY AND TRAINING REQUEST

Agency	Request	Recommendation	Purpose
Genesis	\$6,877.84	\$6,900	Equipment for Mental Health Team
988	\$10,000		Marketing for 988
TOTAL Technolo	gy and Training:	\$16,900	
Notes:			

### **PILOT REQUEST**

Agency	Request	Recommendation	Purpose
Amethyst Place	\$75,000		First Year Pilot
TOTAL Pilot: \$75,00	0		
		7	
Notes:			



### Staff Recommendation for Implementing the Indicators

**Behavioral Health Disparities** can occur due to gender, age, race or ethnicity, education, poverty, disability, geographic location, language, and sexual orientation. The effects of disparities are measurable, serious, and persistent. They include misdiagnosis or underdiagnosis, worse mental health, decreased well-being, and the experience of structural barriers to care (Kaiser Family Foundation 2024).

**The Community Mental Health Fund (CMHF) is a public resource** committed to access and quality mental health care for all Jackson County residents. Since 2006 CMHF contracts have required cultural competence and language access planning as a condition of funding.

**Culturally and Linguistically Appropriate Services (CLAS)** standards, produced by the HHS Office of Minority Health, have been in existence for 25 years. The CMHF has used the standards in a variety of ways.

### Implementation Starts with Agency Review, Recommendations Follow

Six CLAS standards serve as indicators of agency engagement. Implementation will be phased. During Phase 1:

- Planning Document(s) continue to be required attachments to funding applications.
- Agencies self-assess, using the six indicators using an electronic survey. This will be a contract requirement.
- CMHF staff will analyze and report results of the self-assessment to the Board, including:
  - Strengths, needs, opportunities for impact, patterns, documentation, and policy items
  - o Recommendations for training, technical assistance for agencies and the CMHF, and
- Create a new VBP incentive domain: Behavioral Health Equity.

In future phases We will implement the new VBP domain, recommend training and technical assistance, and continue to respond to disparities among factors in funding recommendations.

### **Behavioral Health Equity Resources**

**CLAS Behavioral Health Implementation Guide** is a free, comprehensive tool designed to support the use of the Enhanced CLAS standards in behavioral health organizations. It provides strategies for the implementation of each standard and an extensive list of additional resources. Available at: <a href="https://minorityhealth.hhs.gov/clas-behavioral-health-implementation-guide">https://minorityhealth.hhs.gov/clas-behavioral-health-implementation-guide</a>

The Star Rating System (SRS) is a free tool designed by the CMHF Advisory Council that helps guide mental health agencies to self-assess their capacity for culturally and linguistically appropriate mental health services. The results guide strategic decisions to improve equity and service delivery. Modules include Readiness for Culture Change; Language Access Structure; Americans with Disabilities Act; Cultural Competence Plan; Policies, Sustainability, Commitment. Available at: <a href="https://jacksoncountycares.org/about/value-based-payment#equity">https://jacksoncountycares.org/about/value-based-payment#equity</a>

**CMHF Network Agencies may apply for support** in addressing behavioral health disparities, expanding traumainformed care, and cultural and linguistic competence. Please visit our website for information about single **training grants** and **mental health innovation grants**.



# Indicators for Mental Health Organization Response to Health Disparities

CMHF ADVISORY COUNCIL 9-25-2024

Siddocted Drivette Indiantom	
	Sub-indicators
Source: Standards for Culturally and Linguistically	Rate - N Not Present, I In-progress, P Present
Appropriate Services	Add Check Mark if documentation is available
	Agencies may provide additional evidence for each indicator
Establish and maintain culturally and linguistically appropriate goals, policies, and accountability	Multidisciplinary committee or team is responsible for accountability; duties included in committee's job description
practices; in use unem unroughout the organization's quality planning, operations, and culture (Standard 9).	Infused in Quality Review process
	Informed by participant feedback (clients served – internal/external)
	Communicates quality review outcome, assigns accountability, and takes action.
Offer language assistance at no cost to individuals who have limited English proficiency and/or other communication peads to facilitate	Formal relationship/agreement exists with language access providers (dual job description, contractor, etc.)
timely access in all Behavioral Health and related	Formal procedure is utilized to facilitate on behalf of participant
services (statidates).	Staff receive training on language assistance procedure
Inform all individuals of the availability of language assistance services, clearly and in their preferred language, verbally and/or in writing. (Standard 6).	Physical signage and/or other communication tools are available at points of service access (i.e. physical tocation, web, digital)
Ensure the competence of individuals providing language assistance, recognizing that the use of	Agency has a formal means to define/measure competence/qualifications.
untrained individuals and/or minors as interpreters should be avoided (Standard 7).	Agency commits to using well-qualified interpreters.

les and practices on an ongoing basis (Standard 4).	Included in onboarding of new staff, governing board Included in ongoing processes of training and supervision  Community demographic reports are created or identified and used Staff, participant, and leadership demographics are collected and compared to the communities served Inclusive, retention, promotion, and succession planning of staff are quantified as indicators.	Educate and train governance, leadership, and workforce in culturally and linguistically appropriate policies and practices on an ongoing basis (Standard 4).  Collect and maintain accurate and reliable demographic data to monitor and evaluate equity related to service access and outcomes, and to inform service delivery (Standard 11).
	Occass data at a stratilled for companison	uros
	Inclusive, retention, promotion, and succession planning of staff are quantified as indicators.	
	communities served	d to service access and outcomes, and to inform e delivery (Standard 11).
		Braphing data to monitor and evaluate equity
	Community demographic reports are created or identified and used	of and maintain accurate and reliable
	included in onboarding of new staff, governing board	ate and train governance, leadership, and force in culturally and linguistically appropriate



# Value Based Payment



## Accountability and Compliance

### November 21 2024 Board Packet - final

Final Audit Report 2025-03-13

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